

Certified Copy

I certify the attached is a true and correct copy of the Articles of Incorporation of GRAY GLOBAL STRATEGIES, INC., a Florida corporation, filed electronically on September 26, 2011, as shown by the records of this office.

I further certify that this is an electronically transmitted certificate authorized by section 15.16, Florida Statutes, and authenticated by the code noted below.

The document number of this corporation is P11000084485.

Authentication Code: 110927080442-100212556161#1

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Twenty Seventh day of September, 2011.



A handwritten signature in black ink, appearing to read "Kurt S. Browning".
Kurt S. Browning
Secretary of State